



Proud To Partner

The background image shows three surgeons in an operating room. They are wearing blue scrubs, surgical masks, and blue bouffant caps. They are focused on a patient lying on an operating table. The room has medical equipment and a window in the background.

VA/DoD Collaboration The Way Of The Future

**Naval Health Clinic Great Lakes
North Chicago Veterans Medical Center**

North Chicago VAMC

- **Established 1926**
- **Current catchment area: 50,000 veterans**
 - 550+ inpatient beds
 - Medical - 150 beds - ADC of 55 (FY05)
 - Psychiatric - 25 beds - ADC of 16 (FY05)
 - Long term care - 204 beds - ADC of 183 (FY05)
 - Domiciliary - 186 beds - ADC of 141 (FY05)
 - Outpatient visits: FY04=211,933, FY05=214,209 FY06=214,209
- **Veteran patients reside in northeastern, north central Illinois, and southeastern Wisconsin**

- Gender :	FY04	FY05	FY06
male veterans	96.6%	96.4%	96.7%
female veterans	3.4%	3.6%	3.9%

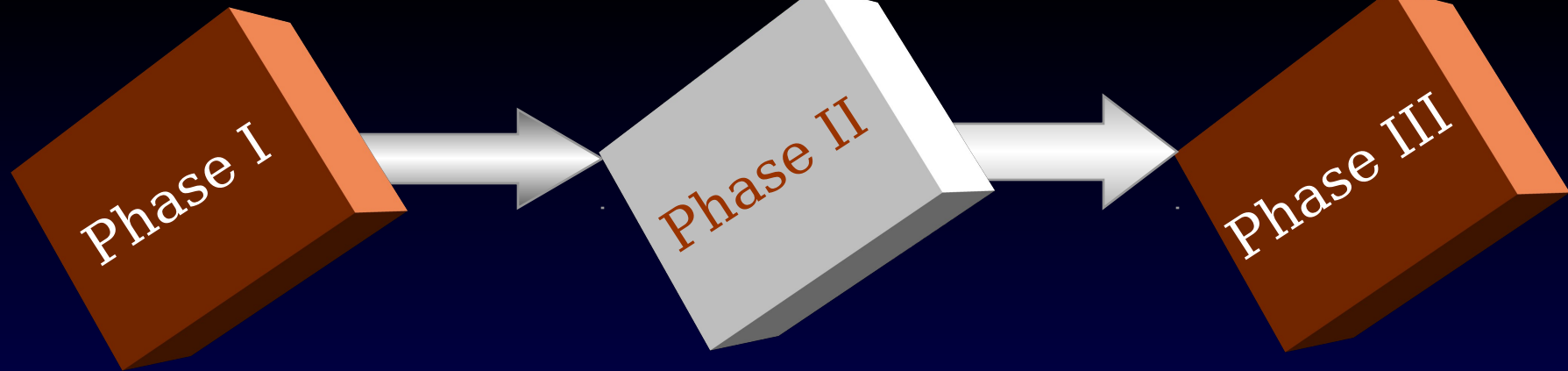
	FY04	FY05	FY06
Budget -	\$126,993,329	\$140,168,561	\$138,432,768.
FTEE -	1,199.8	1,144.0	1,065.8
- **Recent construction**
 - 1.4M square feet distributed over 58 buildings
 - Building 133 - Constructed 1958 - Major renovation: 1996



Naval Health Clinic Great Lakes

- **Naval Hospital established 1911**
 - Support Navy Recruit Training
- **Current building dedicated December 1960**
 - Casualty receiving hospital for Marines and Sailors injured in Vietnam
 - 850 Inpatient beds/450,000 square feet
- **Current catchment area: 67,000 beneficiaries.**
- **Status prior to re-designation 1 June 06**
 - 22 Med/Surg/Peds inpatient beds
 - 7 Branch Health Clinics (medical & dental)
 - > 400,000 outpatient visits per year
 - 1,600 employees (active duty and civilian)
 - Annual Budget FY07 \$105M (excludes military personnel expense)
- **Redesignated Naval Health Clinic**
 - 1 June 2006





Initial Collaboration

October 2003

- Inpatient Mental Health transferred
- TRICARE Network Provider Status

December 2004

- DoD Blood Donor Processing Center transferred

Network Hospital Relationship

January 2005:

- \$13M NCVAMC Project
- Constructed four new Operating Rooms
- Renovated four existing Operating Rooms
- Expanded existing Emergency Department

June 2006

- Transfer of inpatient med/surg/pediatric wards
- Transfer OR, ER, ICU care
- Reimbursement via

Integrated Federal Health Care Facility

FY2007

- Navy construction project begins
- Construct parking structure
- Renovate 45,000 square foot existing NCVAMC spaces

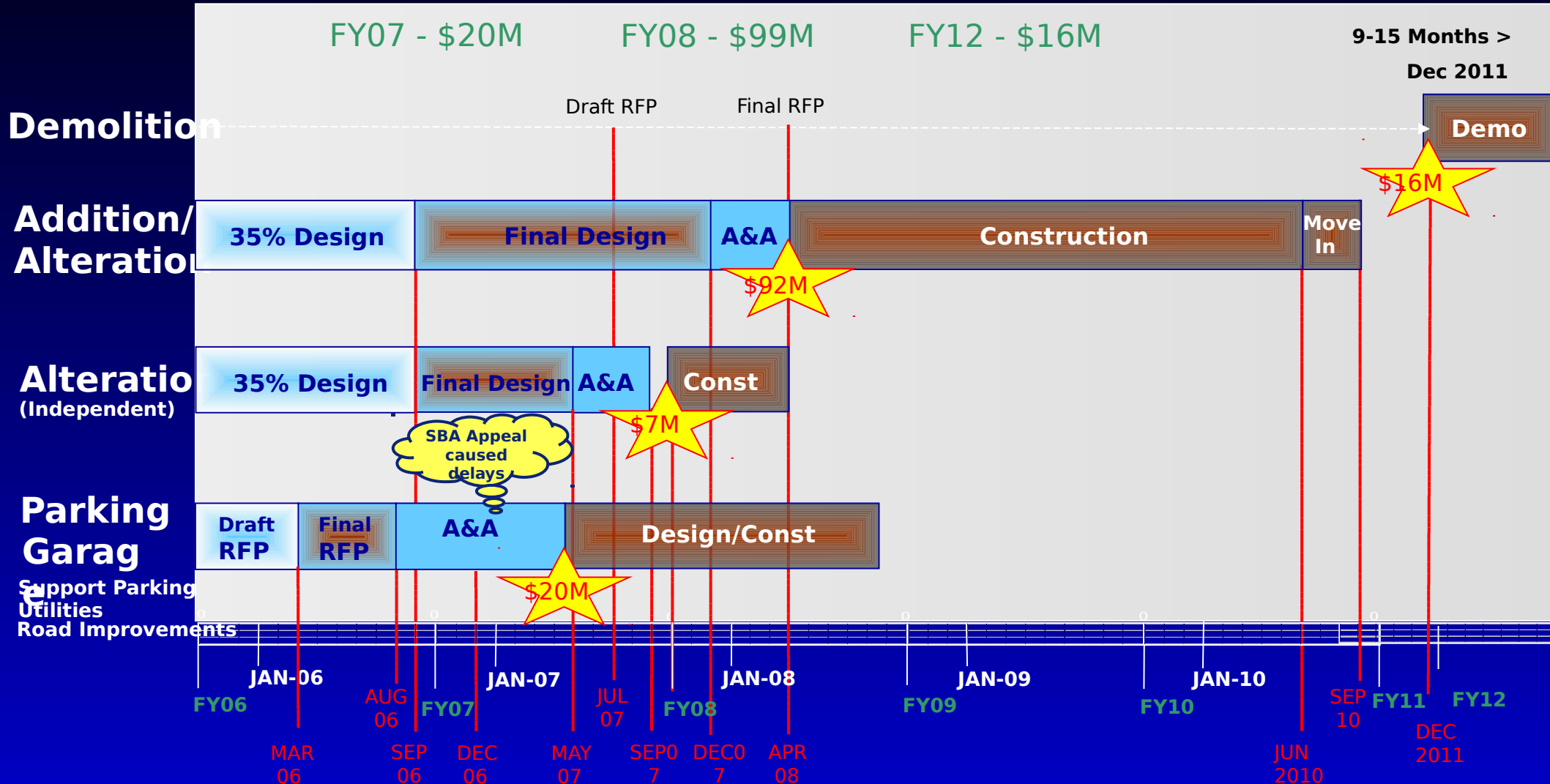
FY 2008

- Construct 201,000 square foot ambulatory care center

FY 2010

- Construction project completed
- Functional integration of

Acquisition Strategy & Funding Profile



Phase I

- MH Inpatient -October 2003
 - Ward (131-4C) staff by VA personnel
 - 1.5 FTEE Navy assigned to unit
 - \$1.5M annual savings - Navy Staff
 - \$500K annual savings to tax payers

		DoD patients served	Bed Days of Care
FY 04	337	2372	
FY 05	466	2182	
FY 06	462	3251	
FY 07 1 st QTR	138	1210	

- Blood Processing Center December 2004
 - ✓ \$3.2 million cost avoidance to renovate existing space at Navy
 - ✓ \$900,000 cost avoidance for not building in new FHCF

Phase II Workload

June 1 through Dec 31, 2006

- ER
 - DoD = 8540 visits (40 per day)
 - VA = 4041 visits (20 per day)
(10,000th DoD visit on Feb 6, at 8pm 8yo girl)
- Surgical Suite Utilization (June 1- Dec 31)
 - DoD = 509 cases
 - VA = 576 cases
- Inpatient Admissions (June 1- Dec 31)

	Medicine	CCU	Surgery
- DoD	249	77	44
- VA	632	359	26

Phase II

- **Patient satisfaction**
 - **NCVAMC ED time one hour less than national average**
 - **48-hour call back for all inpatients**
 - **ED patient call back**
 - **Decentralized patient advocates - all departments**
 - **NHCGL Patient Admin Dept liaisons 24x7**
 - Provides services such as follow-up appt for Active Duty

First Pediatric Patient



*Devontay delivered September 13, 2006 at the North Chicago VAMC
Emergency Department*



State-of-the-Art OR Suite



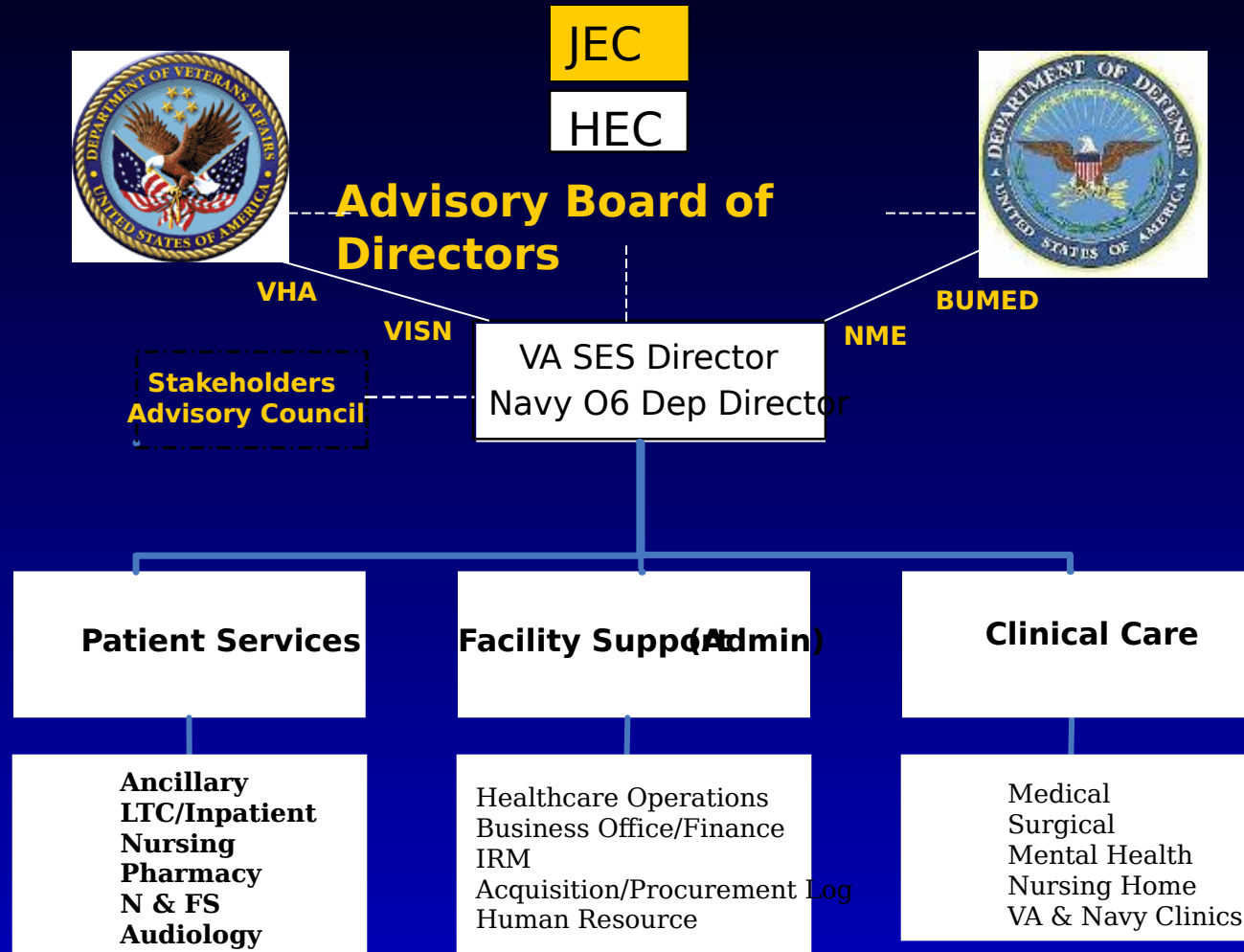
State-of-the-Art OR Suite



Joint Incentive Fund Projects

- \$9M in JIF projects
 - Women's Health - \$852K
 - Mammography - \$470K
 - MRI - \$3,426K
 - Oncology - \$685K
 - Dedicated fiber optic connectivity - \$248K
 - Hospitalist - \$403K
 - Digital Radiography (PACS) - \$638K
 - Project Management Support - \$1,770K

Draft Integrated Governance Phase 3



Proposed Advisory Board

➤ Membership

- Naval Service Training Command
- VISN Director
- Navy Medicine East (NME)
- Veterans Health Affairs (VHA)
- Navy Bureau of Medicine & Surgery
- Federal Medical Center Director – Ex Officio

➤ Roles & Responsibilities

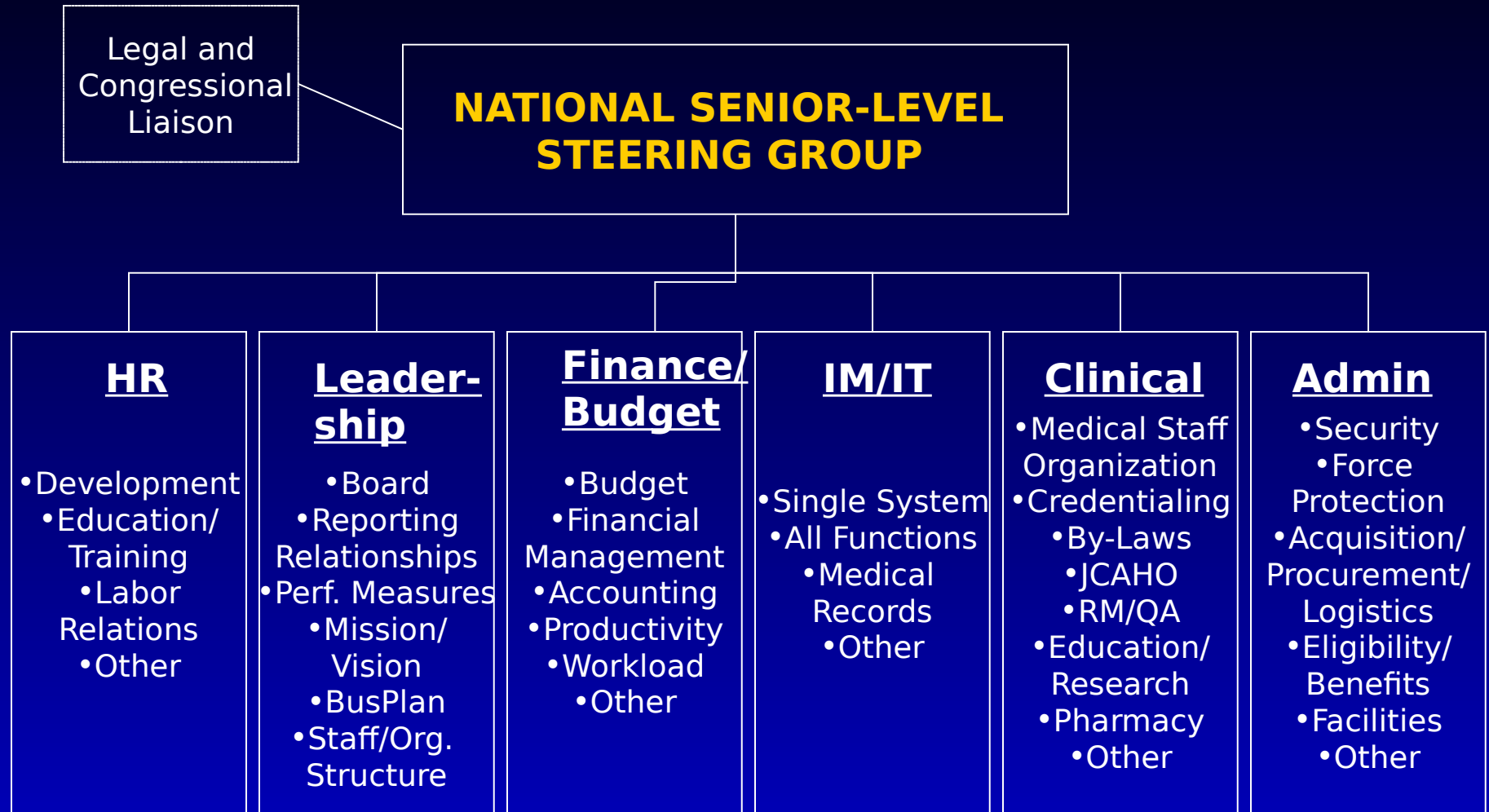
- Provides input on Director & Deputy Director evaluation
- Advises on Mission, Vision, & Policy
- Advises on Strategic Direction
- Advises on Adequate Resources
- Monitor Performance

Stakeholders Advisory Council

➤ Membership

- Veterans Service Organizations
- TRICARE Regional Office
- Navy Line Representation
- Community Representatives
- Rosalind Franklin University Medical School
- Other VA/Federal System Directors
- Managed Care Support Contractor
- Network/VISN Representatives
- Congressional Liaison/Representative

National Task Groups



Federal Health Care Facility (Great Lakes Project) “Big Rock” Issues

- Command and Control (Governance) Model
 - Executive Decision Memorandum (EDM)
- Facility designation (MTF, VA, network, combination?)
 - EDM
- Financial Model
 - Budgeting and reimbursement methodology
 - EDM
- Property ownership and investment fund
 - EDM

Federal Health Care Facility (Great Lakes Project) “Big Rock” Issues (cont.)

- Logistics Model
 - EDM
- Electronic Health Record Model
 - AHLTA vs. VISTA
 - EDM
- Personnel Management Model
 - Civilian Personnel
 - Title 5 vs. Title 38
 - EDM
 - Military personnel
 - Use of IDCs and HMs
 - Adverse events

Federal Health Care Facility 2010



Federal Health Care Facility 2010

- Commissioning June 2010
- Projected catchment: 117,000 beneficiaries
 - ~ 400 hospital beds (59 Acute Care)
 - More than 600,000 projected outpatients visits annually
 - ~2500 employees
 - Staffing model under review
 - FTE savings will occur with integration
 - Annual budget approximately \$240 million

**Naval Health Clinic
Great Lakes**

Naval Service
Training
Command

Navy Recruit Training Command

**VA Medical Center
North Chicago**

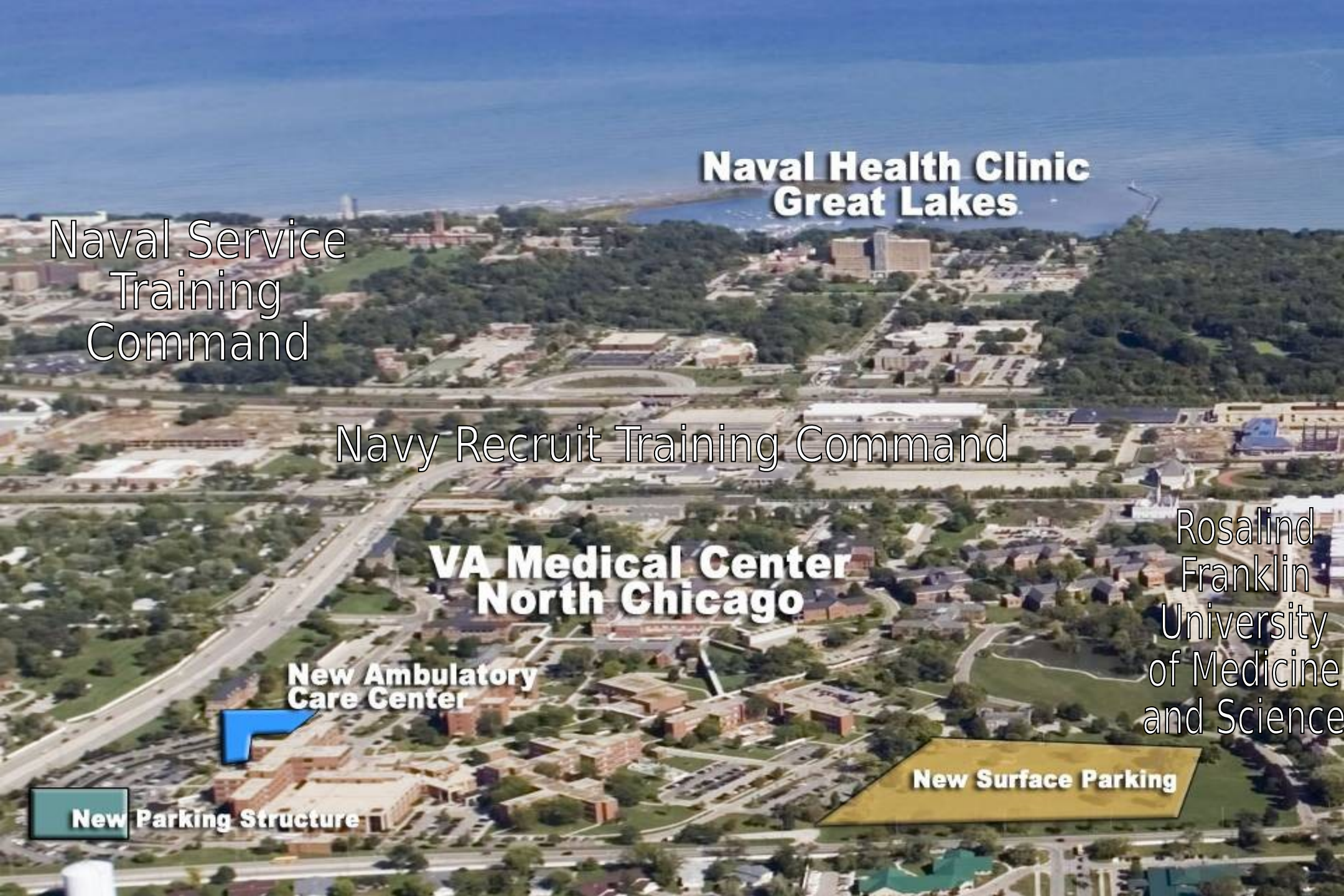
Rosalind
Franklin
University
of Medicine
and Science

**New Ambulatory
Care Center**



New Parking Structure

New Surface Parking



MASSING STUDY FROM NORTH



Summary

- Vision: We will create a federal health care center of excellence through world-class patient care, customer service, education and research.
- Progress accomplished to date can be attributed to extensive cooperation at all levels between VA and DoD.
- Phased approach has allowed the adaptation of cultures which has contributed to our success.
- We have been given this opportunity to influence the future of federal health care.
 - The intent is to establish processes which can be exported.

PROUD TO PARTNER



EXCELLENCE IN FEDERAL HEALTH CARE!

North Chicago VA Medical Center

Naval Health Clinic Great Lakes